

Dubai Airports

Delivering Dubai's Ambition



Dubai Airports
Connecting the World

DXB – gateway to Dubai & UAE

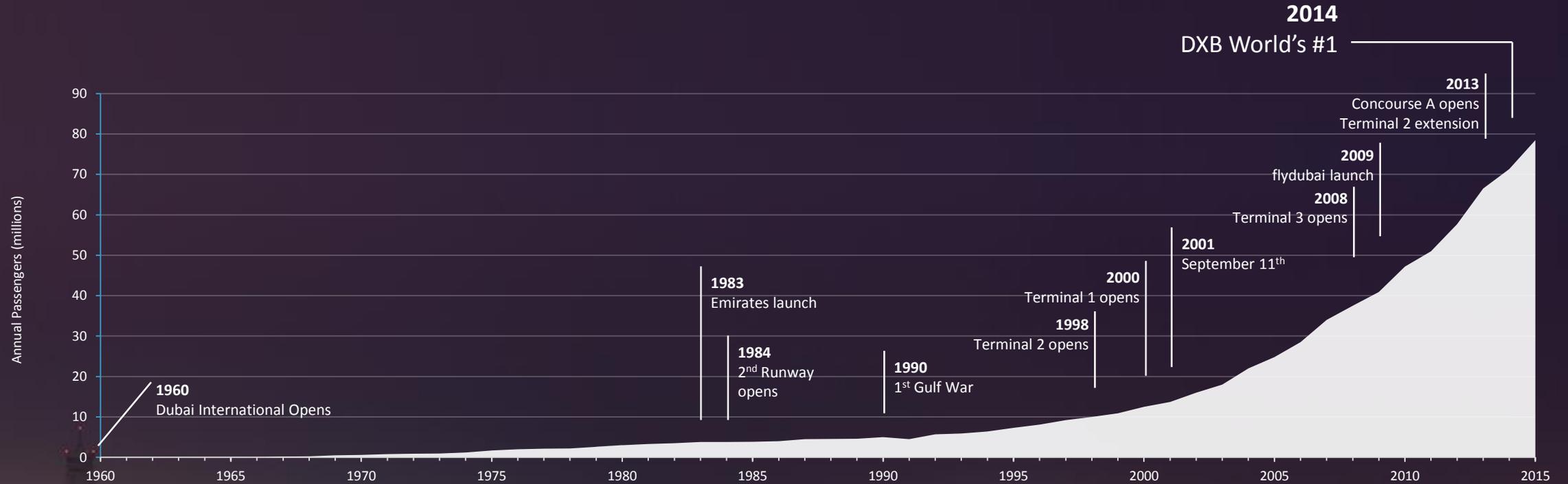
2014
DXB World's #1

+97%

Of people entering the
UAE arrive by air



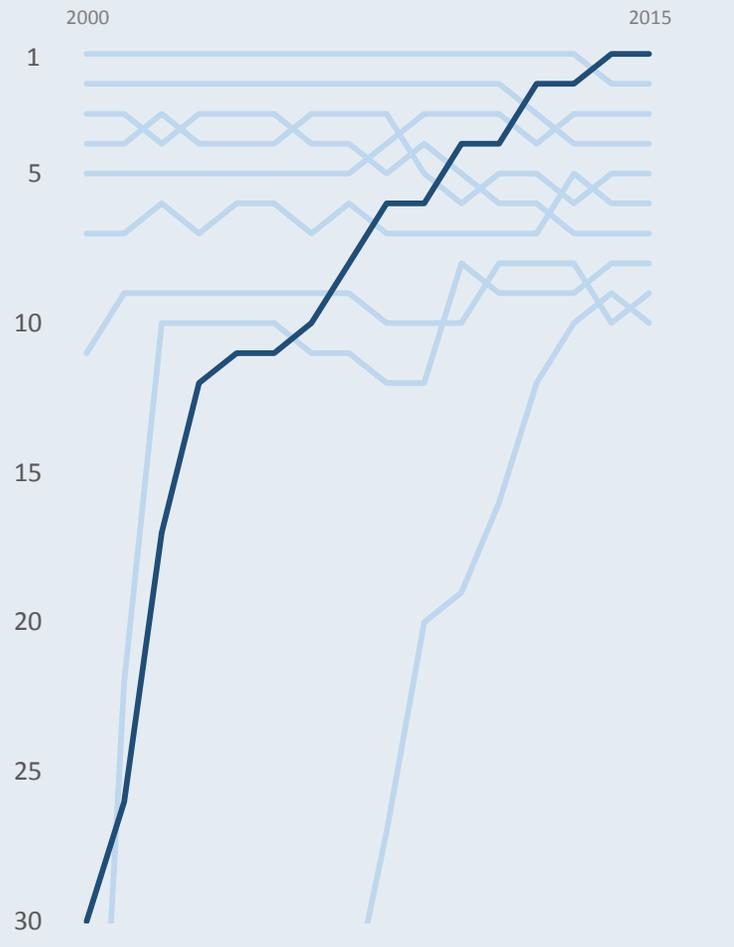
Experiencing exceptional growth



Rising through the ranks

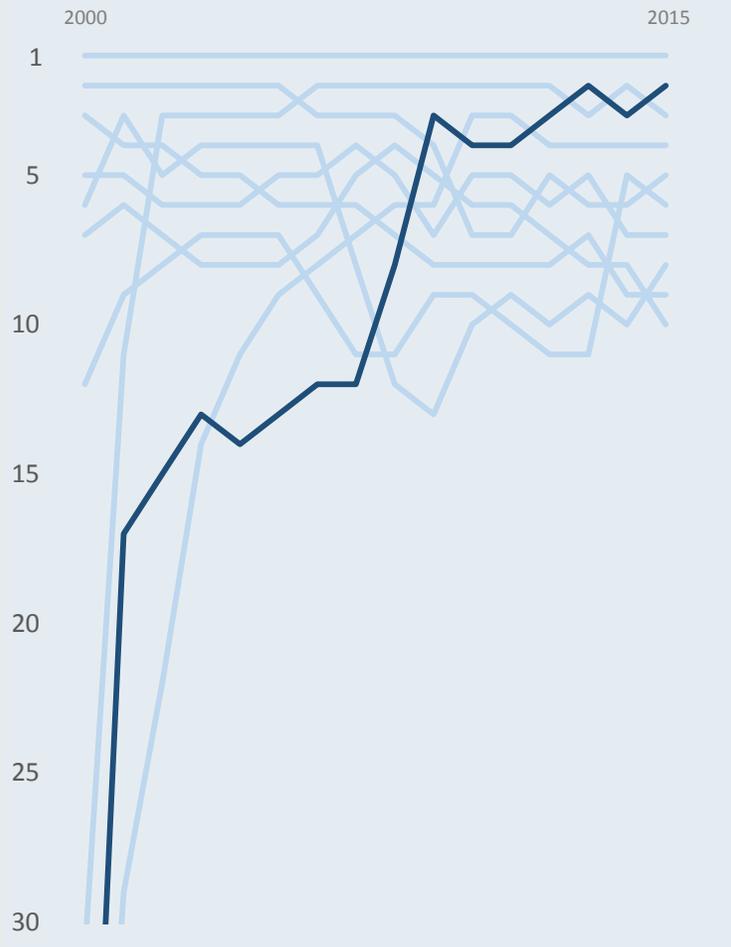
International Passenger Ranking

1st



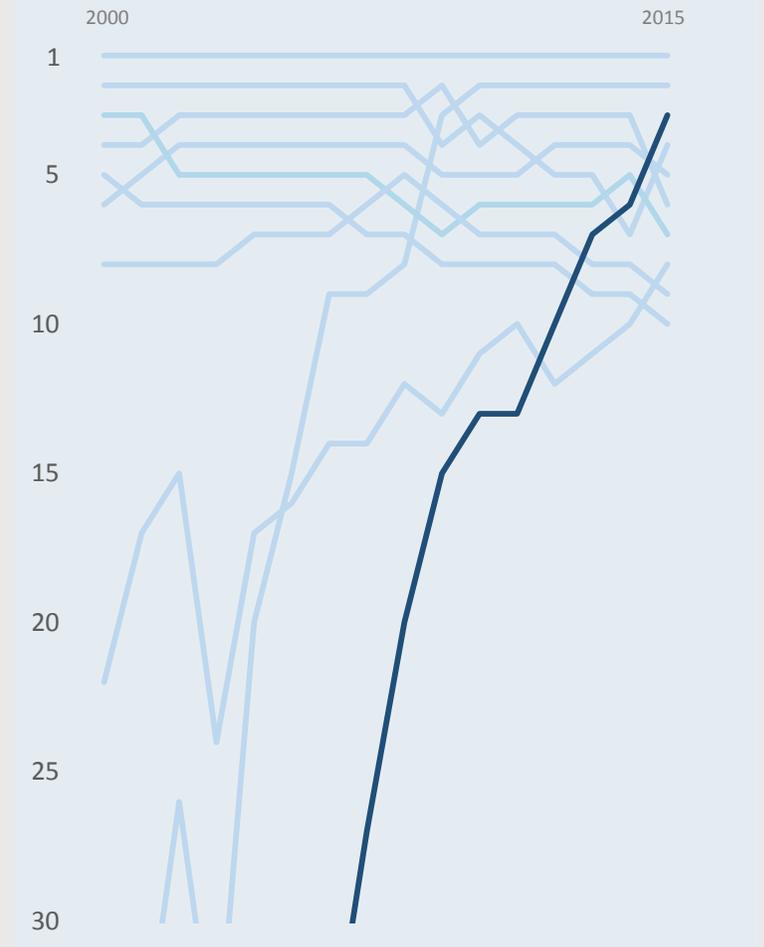
International Freight Ranking

2nd



Total Passenger Ranking

3rd



Germany an important part of our story...

2.5 million passengers/yr
20% increase since 2012
155 flights/week
5 destinations (DUS, FRA, HAM,
MUC, CGN)
3 airlines (LH, EK, EW)



Investing in customer experience | Concourse D

\$1.2 billion New home for **60** airlines



Overall Capacity to **90** million in **2016**



Investing in customer experience | Concourse D



Open gates, 10 minute
maximum walking distance

Investing in customer experience | Concourse D



Elevated dining
experience

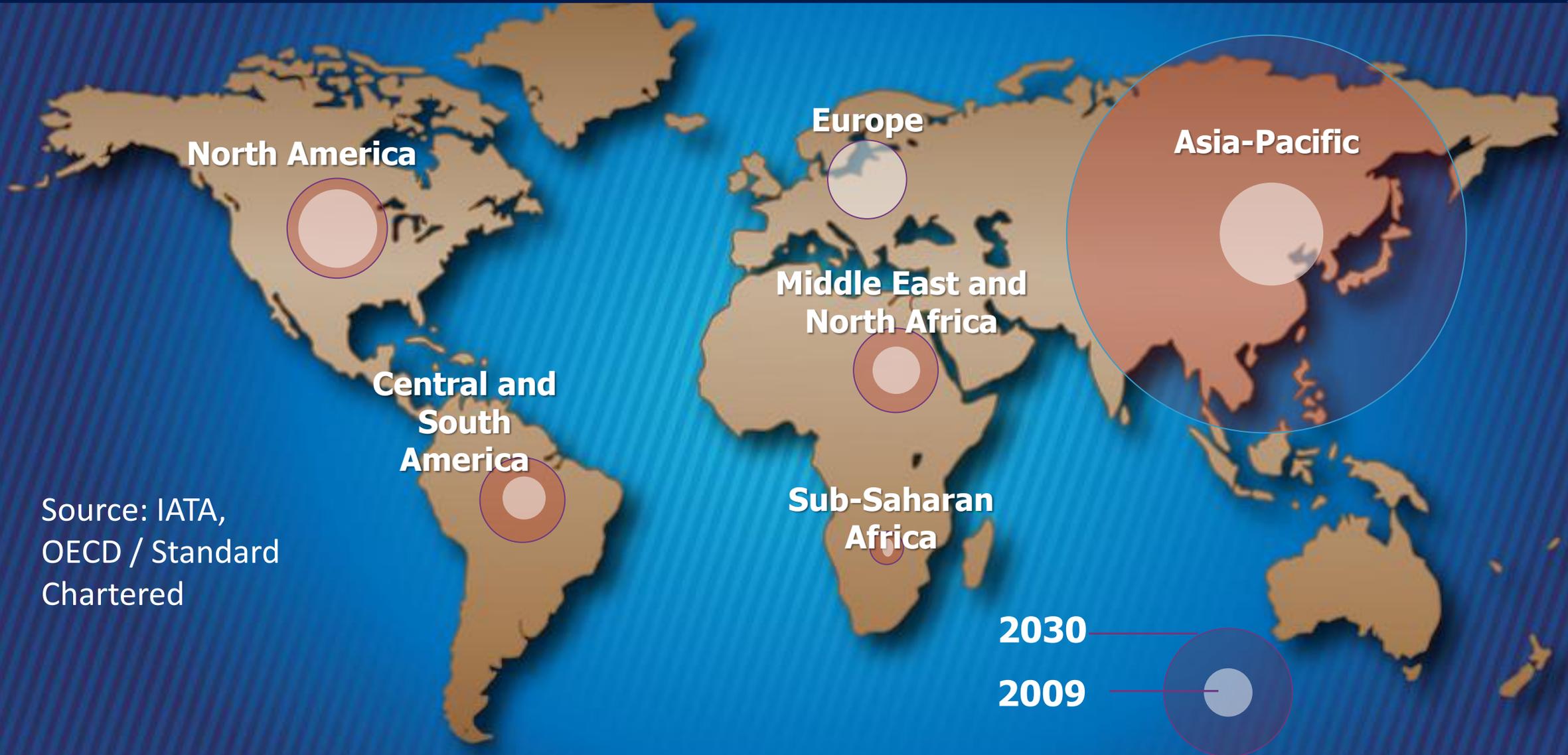
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Entertaining and
engaging with music...

#musicDXB

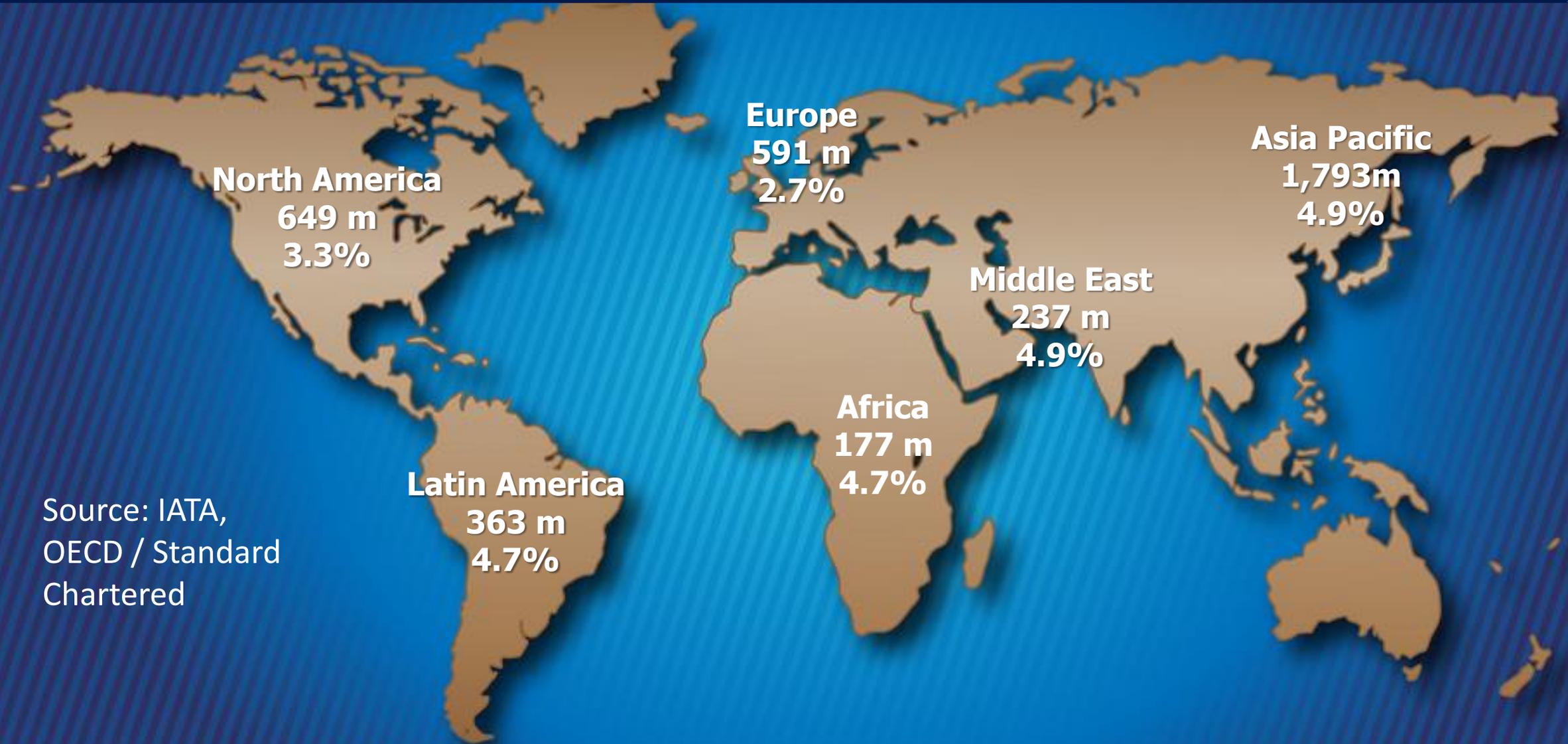
Rising incomes drive mobility



Source: IATA,
OECD / Standard
Chartered

Global middle class in 2009 and prediction for 2030

Demand to double in 20 years



Source: IATA,
OECD / Standard
Chartered

Growth and change in passenger journeys by region (% and million, 2014-2034)

Dubai is well positioned



Over 2/3 of the world's population lives within 8 hours flight from Dubai

1/3 lives within 4 hours

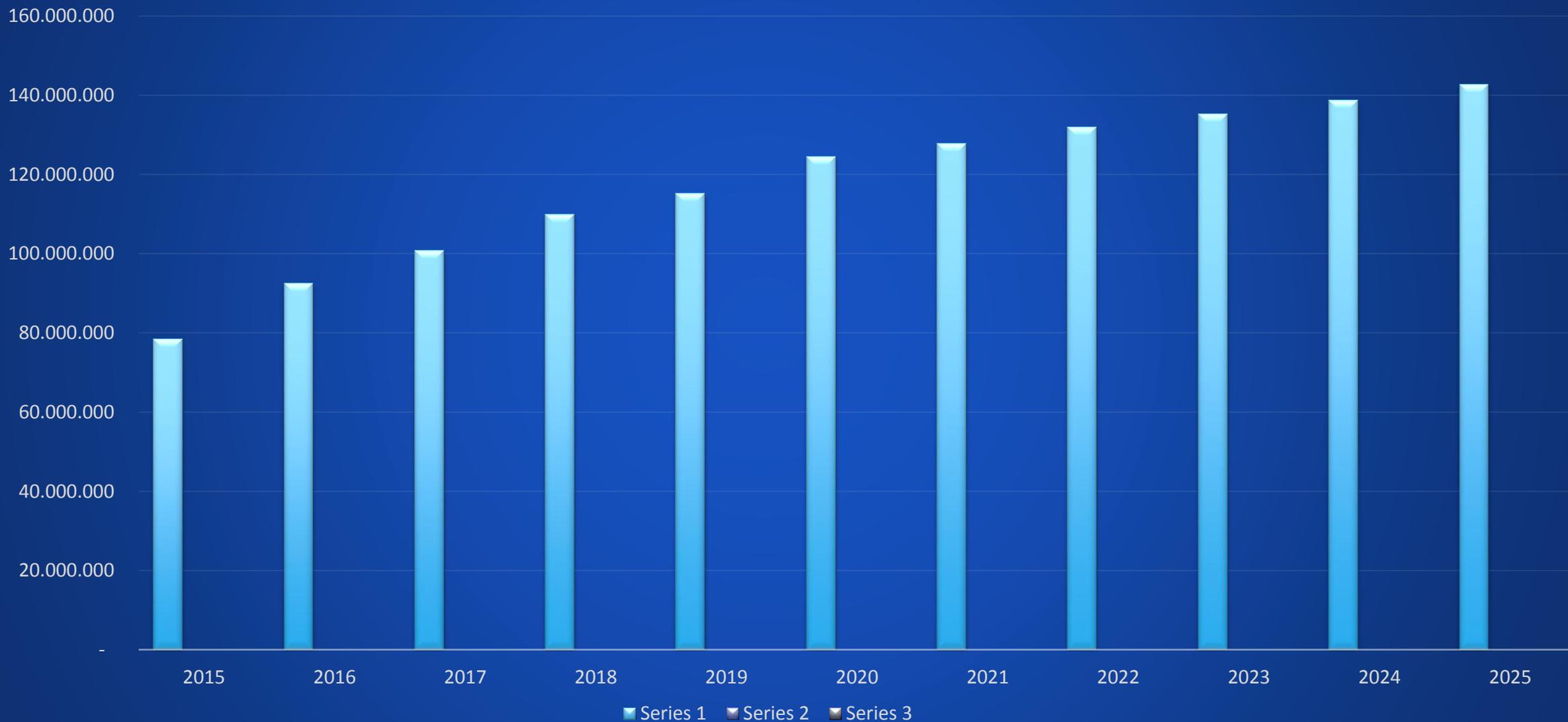
And has a progressive view

- Political and economic stability
- Extensive foreign trade network
- State of the art telecommunication
- World-class tourist and business destination
- Business friendly environment
- Open Skies
- Top-flight infrastructure at competitive rates
- Close coordination among stakeholders



Passenger forecast to 2025 (DXB + DWC)

DXB traffic growth



- ◆ DWC PTB expansion – capacity to **26 million** by 2018
- ◆ DXB Plus – capacity to **118 million** by 2023
- ◆ DWC Phase 2 – capacity for **120 million** by 2025



DWC passenger terminal building expansion

Capacity to **26** million by **2018**



DXB plus capacity expansion



118 Million by **2023**

Technology will play a vital role - DXB plus

Ever growing demand at DXB means we must:

- ◆ Enhance capacity without the space to add new infrastructure
- ◆ Leverage **new operational processes and technology** to achieve this
- ◆ Improve passenger experience with innovative offerings
- ◆ Collaborate closely with the entire sector



DWC – capacity



120 Million to **240** Million

Technology will play a vital role – DWC phase II



Simple, intuitive environment
Quick, easy connections
Seamless security
Off airport check-in & baggage

Why we're doing this

Contribution of aviation to Dubai's economy

2013

\$26.7 billion **27%** of GDP

416,500 jobs **21%** of total employment

2030

\$88.1 billion **45%** of GDP

1,194,700 jobs **35%** of total employment